

Note; This document is in English translation of “Kessan Tanshin” for the First Quarter of the Fiscal Year Ending March 31, 2016 and is provided solely for reference purposes. In the event of any inconsistency between the Japanese version and any English translation of it, the Japanese version will govern.

Consolidated Financial Results for the First Quarter of the Fiscal Year Ending March 31, 2016

July 30, 2015

Company name : NTT DATA CORPORATION
 Stock exchange on which the Company's shares are listed : Tokyo Stock Exchange 1st Section
 Code number : 9613
 URL : <http://www.nttdata.com/>
 Contacts Company representative : Toshio Iwamoto, President and Chief Executive Officer
 Person in charge : Keisuke Kusakabe, Senior Executive Manager,
 Investor Relations and Finance Office
 Tel.:+81-3-5546-9962
 Scheduled date of filing of Quarterly Business Report : August 11, 2015
 Scheduled date of dividend payment : -
 Supplemental material on quarterly results : Yes
 Presentation on quarterly results : Yes (for institutional investors and financial analysts)

(Amounts are rounded off to the nearest 1 million yen)

1. Consolidated Financial Results in Q1 of FY2015 (From April 1, 2015 to June 30, 2015)

(1) Consolidated Results of Operations

(% of change from the corresponding quarterly period of the previous fiscal year)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
	¥ million	%	¥ million	%	¥ million	%	¥ million	%
FY2015 Q1	358,599	6.8	15,115	174.1	15,355	248.2	7,373	—
FY2014 Q1	335,917	14.2	5,514	7.7	4,410	(28.3)	391	(82.6)

Note: Comprehensive income: FY2015 Q1 (1,713) million yen — FY2014 Q1 (4,411) million yen —%

	Net income per share	Net income per share (diluted)
FY2015 Q1	¥ 26.29	—
FY2014 Q1	1.40	—

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
FY2015 Q1	¥ million 1,757,475	¥ million 793,711	43.3%
FY2014	1,822,837	806,205	42.4

Note: Equity FY2015 Q1 761,253 million yen FY2014 773,493 million yen

2. Dividends

	Cash dividends per share				
	End of the first quarter	End of the second quarter	End of the third quarter	Year-end	Total
FY2014	¥ —	¥ 30.00	¥ —	¥ 30.00	¥ 60.00
FY2015	—				
FY2015 (Forecast)		30.00	—	40.00	70.00

Notes: Revisions to the forecasts of dividends: No

3. Forecasts of Consolidated Results for FY2015 (From April 1, 2015 to March 31, 2016)

(% of change from the corresponding the previous fiscal year)

	Net sales		Operating income		Ordinary Income		Net income attributable to owners of parent		Net income per share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
FY2015	1,540,000	1.9	100,000	19.0	95,000	21.9	56,000	74.2	199.64

Notes: Revisions to the forecasts of consolidated financial results: No

* Notes:

(1) Changes in significant subsidiaries during the period : No
(Changes in specified subsidiaries resulting in the change in consolidation scope)

(2) Adoption of special accounting treatments for quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates and restatements

- 1) Changes in accounting policies due to revisions of accounting standards etc : Yes
- 2) Changes in accounting policies other than 1) : No
- 3) Changes in accounting estimates : No
- 4) Restatements : No

(Note) For more details, please see "(1) Changes in accounting policies" in "2. Matters on Summary Information (Notes)" section on page 7.

(4) Number of shares outstanding (common stock)

- 1) Number of shares outstanding (inclusive of treasury stock) FY2015 Q1 280,500,000shares FY2014 280,500,000shares
- 2) Number of treasury stock FY2015 Q1 99shares FY2014 99shares
- 3) Average number of shares over period (consolidated total for quarter) FY2015 Q1 280,499,901shares FY2014 Q1 280,500,000shares

* Indication of quarterly review procedure implementation status

This quarterly earnings report is exempt from quarterly review procedure based upon the Financial Instruments and Exchange Act. It is under the review procedure process at the time of disclosure of this report.

* Explanations relating to the appropriate use of results forecasts, and other noteworthy items

1. The results forecasts contained in this document are based on certain premises derived from information available to the NTT DATA Group at this time. As a result of various factors that may arise in the future, actual results may differ from the Group's forecasts. For details please refer to "(3) Qualitative Information on the Consolidated Results Forecast" in "1. Qualitative Information for the First Quarter of the Fiscal Year Ending March 31, 2016" section on page 6.
2. Supplemental material on quarterly results will be uploaded on TDnet today, and will also be uploaded on our homepage. Presentation on quarterly results will be held today. This report will be uploaded on our homepage soon.
3. The names of NTT DATA's products and services referred to on this report (including the attachment) are trademarks or registered trademarks of NTT DATA in Japan and other countries. The names of other companies, products, services, etc, are the trade names, trademarks, or registered trademarks of the companies concerned.

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1. Qualitative Information for the First Quarter of the Fiscal Year Ending March 31, 2016

(1) Qualitative Information on the Consolidated Business Results

The economy and business environment for the information services industry in the current consolidated fiscal year are as follows.

The Japanese economy continued to be on track for moderate recovery, there was a continuous improvement in corporate profitability as well as an increasing trend in capital investment. It is important to keep in mind that the downturn in overseas economies represents a major factor that could serve to weaken the Japanese economy, but its economy is expected to maintain this moderate recovery.

In the Japanese information services industry, the market has shown signs of moderate recovery thanks to the promotion of IT investment in response to various system renewal projects that had previously been suspended, as well as to the preparations for international expansion by financial institutions and the manufacturing sector. Nonetheless, the needs to subdue system maintenance and management costs as well as to survive the severe price competition remain.

A gradual improvement in the international economy has been noted, although weaknesses in some regions have been observed. Furthermore, with regard to future economic trends, geopolitical risks such as attempts to normalize US fiscal policy, the debt problems of European governments, and the collapse in oil prices must be kept in mind, but the economy is expected to maintain this moderate recovery in the future.

In the international information services industry, there has been an increase in IT investment in the American market. Furthermore, in the European market, although IT expenditure in Italy is not expected to recover in the short term, the IT markets in Germany and the UK are growing.

Implementation of management policies

Under such circumstances, the NTT DATA Group formulated the Medium-term Management Plan for the fiscal Years 2012 to 2015, with the aim of “becoming a Global Top 5 player (over 1.5 trillion yen in net sales)” and “achieving an EPS of 200 yen” by evolving into a corporate group that can efficiently provide diverse IT services worldwide. In line with this plan, we are concentrating on the plan's primary strategies, namely “Expansion of New Fields and Reinforcement of Product Competitiveness”, “Expansion, Enhancement and Reinforcement of Global Business” and “Pursuit of Overall Optimization”. Examples of specific action taken are as follows.

- “Expansion of New Business Fields and Reinforcement of Product Competitiveness”

In order to increase net sales whose growth rate exceeded the market growth rate by capturing opportunities to enter the market resulting from recent years' changes in the business environment and ICT, we promoted Re-Marketing by creating an unprecedented market while predicting clients' needs in advance by making the best use of the latest technology. For examples of specific action taken during the current consolidated fiscal year under review, please see “Implementation of business activities”.

In addition, through the complete automation in development operation, we promoted innovation of product technology to achieve sophistication and speed in product development, as well as Strategic R&D by assessing important future technology in light of the direction of the information society.

- In response to the need for sophisticated Big Data analysis technology, in cooperation with NTT DATA Mathematical Systems Inc., one of our subsidiaries, we developed In-Database Analytics technology ^(Note 1) to analyze huge amounts of data in data warehouses at high speed. Our In-Database Analytics enable high-speed massive data processing by using an advanced machine learning ^(Note 2) algorithm, resulting in more than one thousand times the amount of data being analyzed than traditional analysis in an HPC environment ^(Note 3) evaluation. This enables low cost solutions, including large data analysis such as predictive maintenance analysis in the field of IoT ^(Note 4) and data traffic analysis in the field of telecom, and analysis of sets of data that contain a lot of information such as digital archiving.
- “Expansion, Enhancement, and Reinforcement of Global Business”
 We implemented the expansion, enhancement and reinforcement of businesses in each region by taking advantage of synergy within the NTT DATA Group and between the NTT Group to reinforce its sales capability and the capability to provide services. In addition, the NTT DATA Group supported customers’ entries into the global market by utilizing its regional bases. For examples of specific action taken during the current consolidated fiscal year under review, please see “Global Business” under the “Implementation of business activities.”
- “Pursuit of Overall Optimization”
 Promotion of reduction of administration costs related the entire group through steady efforts such as the standardization, optimization, and consolidation of business, the reorganization and integration of the company, and the fluidization and optimum arrangement of resources with a focus on the cost required for administrative operation.

In anticipation of drastic changes in the domestic market and the development of IT technologies, in order to meet the diversification of the needs of our clients and society, we need to work in closer cooperation among Sectors and make decisions more quickly than ever. This pushed us to transition to a new structure (abolition of the company system and reorganization of Sectors) on July 1 to increase the flexibility of our organizations. Sectors can make decisions on their level regarding business execution in this new structure.

Notes:

1. In-Database Analytics technology

A technology that allows analytics to be conducted within the database. Analytics processing is performed by using an analysis algorithm implemented in the database product.

2. Machine learning

A technology and a theory for providing a computer with the ability to learn pattern recognition and activities leading to the rules of thumb, which human beings learn naturally. The computer analyzes sets of sample data and learns from them repeatedly to extract rules.

3. HPC (High Performance Computing) environment

A computing environment where a great number of calculations are performed per hour. The evaluation was conducted in the calculation environment with the maximum of 448 nodes provided by Intel.

4. IoT(Internet of Things)

Just in the same way as people exchange information and do activities on the Internet, “things” connected via the Internet also share information, provide beneficial information, and even move without anyone’s help.

Implementation of business activities

Through the above measures, we strove to expand businesses in the global market in order to cope with clients' acceleration of business expansion into the global market and meet their diversified and sophisticated needs. We also made efforts to expand diverse IT services in response to market changes and stably provide such services.

The following sections present descriptions of efforts made in each of its segments.

< Public & Financial IT Services >

- We concluded a basic agreement with METAWATER Co., Ltd. to cooperate in the field of IoT services for water and sewerage suppliers. We will provide higher quality monitoring services by linking our IoT cloud platform and METAWATER's monitoring systems for filtration and sewage plants and monitoring systems for flow rates, water pressure, and remaining salt concentration.
- In "STELLA CUBE", a shared-use center for regional and second regional banks, we started to provide Kirayaka Bank, Ltd. with services.
- We signed the Mutual Support Agreement in the Time of Large-Scale Disaster with fourteen banks* participating in "The Regional Bank Integrated Services Center" to help maintain the financial functions of the disaster-stricken banks, or mutually support each other in early recovery.

*The Aomori Bank, Ltd., The Akita Bank, Ltd., The Bank of Iwate, Ltd., The Ashikaga Bank, Ltd., The Chiba Kogyo Bank, Ltd., The Hokuetsu Bank, Ltd., The Fukui Bank, Ltd., The Bank of Kyoto, Ltd., The Senshu Ikeda Bank, Ltd., THE TOTTORI BANK, LTD., The Shikoku Bank, Ltd., THE OITA BANK, LTD., THE NISHI-NIPPON CITY BANK, LTD., The Aichi Bank, Ltd. (Bank Code order)

< Enterprise IT Services >

- We started to provide comprehensive services for the new electricity retail industry, which more businesses are expected to enter due to the electricity retail liberalization. Through the cooperation between the NTT DATA Group and other businesses such as application vendors, we deliver a variety of services: consulting services provided before the launch of an electricity retail business, cloud services that provide jointly-developed business applications, BPO such as call center and payment collection outsourcing. Furthermore, we agreed to partner with FUJI ELECTRIC CO., LTD. and KYOWA EXEO CORPORATION to provide supply and demand management services and CIS ^(Note 1) services for new electricity retailers.
- In order to meet the need of the IoT business, which is expected to increase, we established a new organization on July 1 to promote business opportunities in IoT technology services for manufacturers. As part of our project, we aim to ensure stable operation of industrial 3D printers by working with our subsidiaries, NTT DATA ENGINEERING SYSTEMS CORPORATION and JSOL CORPORATION. And so we began to consider providing services where the operational information of the devices is gathered from the sensors, analyzed as Big Data, and used for error detection and preventive maintenance. In addition to adding high value to 3D printers, we make every effort to expand our services throughout the manufacturing industry, which requires maintenance services.

< Solutions & Technologies >

- For their data analysis platform, Kirin Company, Limited adopted the “BIZXAAS BA Analytics Framework”^(Note 2), data processing and aggregation services associated with the use of Big Data analysis. The “BIZXAAS BA Analytics Framework” has been in full-scale operation and optimized pre-analysis tasks, which used to be complicated and formidable, such as processing and aggregation of Big Data. Our services lead to a significant decrease in work load.
- One of our subsidiaries, NTT DATA Smart Sourcing Corporation, opened “Aomori Madeni BPO Center” in Aomori City. This center has 200 seats and provides a wide range of BPO from contact center outsourcing for financing institutions to back office and clerical work outsourcing. The establishment of this center also helped to revitalize Aomori City’s economy by offering job opportunities. It is planned to carry out the sequential adoption of 100 people scale in accordance with the establishment.

<Global Business>

- Through our American subsidiary, NTT DATA, Inc., we reached a final agreement to obtain all of the shares outstanding of Carlisle & Gallagher Consulting Group, Inc. (CG), a U.S. financial IT consulting firm. The capital alliance was created on July 24 (Japan time). By combining NTT DATA, Inc.’s broad range of services and technologies and CG’s professional consulting skills in the financial industry, we promote our services where our expertise is needed, such as the bank industry and asset management and investment industries.
- Our Spanish subsidiary, the everis Group, entered into a 10-year outsourcing agreement with Abertis Infraestructuras, S.A., which builds and maintains toll roads, telecom facilities and so forth in Spain and other areas like France and Latin America. Under this large-scale agreement, the everis Group is providing BPO, including finance, accounting, and human resources outsourcing, and user support services.

Notes:

1. CIS (Customer Information System)

A system that helps customer management, fee calculation, payment collection, payment reminder, etc.

2. BIZXAAS BA

A big Data analysis and utilization service, ranging from introduction to full-scale utilization. This consists of three services: Big Data Consulting Service, Application Providing Service for Big Data Utilization, and Work Support Service for Big Data Utilization.

The aforementioned statements represent our major management actions and business activities.

The financial results for the current consolidated fiscal year under review showed an increase in net sales, operating income, ordinary income, income before income taxes and minority interests, net income attributable to owners of parent, due to the expansion of NTT DATA Corporation’s existing large-scale system, and effects resulting from the scale expansion of our domestic and overseas subsidiaries and other activities.

• Net Sales	358.5 billion yen	(up	6.8% year-on-year)
• Operating Income	15.1 billion yen	(up	174.1% year-on-year)
• Ordinary Income	15.3 billion yen	(up	248.2% year-on-year)
• Income before Income Taxes and Minority Interests	15.3 billion yen	(up	248.2% year-on-year)
• Net income attributable to owners of parent	7.3 billion yen		

(2) Qualitative Information on the Consolidated Financial Position

The assets as of the end of the first quarter of the current consolidated fiscal year under review were 1757.4 billion yen, a decrease of 65.3 billion yen or 3.6% as compared to the end of the previous consolidated fiscal year, due to progress in the collection of accounts receivables and other factors.

The liabilities were 963.7 billion yen, a decrease of 52.8 billion yen or 5.2% as compared to the end of the previous consolidated fiscal year, due to a decrease in interest-bearing liabilities and other factors.

(3) Qualitative Information on the Consolidated Results Forecast

In the Japanese IT investment industry, the market has shown signs of moderate recovery thanks to the promotion of IT investment in response to various system renewal projects that had previously been suspended, as well as to the preparations for international expansion by financial institutions and the manufacturing sector. Nonetheless, the needs to subdue system maintenance and management costs as well as to survive the severe price competition remain. As for overseas markets, the early recovery of IT spending in Italy cannot be expected. However, there is an increasing trend in IT investment in the U.S., Germany, and the UK.

Under these business circumstances, the NTT DATA Group continues to increase the income on a non-consolidated basis and the income of NTT DATA Corporation's overseas subsidiaries, and improve its overseas subsidiaries' profitability by reducing unprofitable projects in our Group, as well as ensuring IT investment needs in Japan and abroad are captured. So we do not plan to revise the Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2016 (announced on May 8, 2015) at the moment.

Since NTT DATA manages its business performance only on an annual basis, the earnings forecast for the period to the end of the second quarter are not included in this report.

2. Matters on Summary Information (Notes)

(1) Changes in accounting policies

(Application of Accounting Standard for Business Combinations and other accounting standards)

We started to apply the following accounting standards in the first quarter of the current consolidated fiscal year under review: Accounting Standard for Business Combinations (The Accounting Standards Board of Japan Statement No. 21 of September 13, 2013 (hereinafter referred to as the “Business Combinations Accounting Standard”)), Accounting Standard for Consolidated Financial Statements (The Accounting Standards Board of Japan Statement No. 22 of September 13, 2013 (hereinafter referred to as the “Consolidated Accounting Standard”)), and Accounting Standard for Business Divestitures (The Accounting Standards Board of Japan Statement No. 7 of September 13, 2013 (hereinafter referred to as the “Business Divestitures Accounting Standard”)). According to the application of these standards and others, we made some changes: The difference caused by the change in the equity of our subsidiaries that we continued to have control over was recorded as capital surplus. Acquisition costs were recorded as costs in the consolidated fiscal year when the acquisition costs were incurred. For the business combinations that will be conducted after the beginning of the first quarter of the current consolidated fiscal year under review, when provisional accounting treatments are confirmed, the acquisition cost allocations will be revised in the Quarterly Consolidated Financial Statements to which the dates of the business combinations belong. In addition, we changed how we record quarterly net income and so on, and minority interests were recorded as non-controlling interests. In order to reflect these changes in the records, the Quarterly Consolidated Financial Statements and the Consolidated Financial Statements for the first quarter of the previous consolidated fiscal year and the previous consolidated fiscal year were revised.

For the application of the Business Combinations Accounting Standard and other accounting standards, we follow the transitional arrangements stipulated in Paragraph 58-2 (4) of the Business Combinations Accounting Standard, Paragraph 44-5 (4) of the Consolidated Accounting Standard, and Paragraph 57-4 (4) of the Business Divestitures Accounting Standard, and have been applying these since the beginning of the first quarter of the current consolidated fiscal year under review.

The effects of the changes are minimal on ordinary income and income before income taxes and minority interests of the current consolidated fiscal year under review, and capital surplus at the end of the first quarter of the current consolidated fiscal year under review.

3. Consolidated Financial Statements

(1) Consolidated Balance Sheets

(Unit: ¥ million)

	As of March 31, 2015	As of June 30, 2015
Assets		
Current assets		
Cash and deposits	160,108	165,213
Notes and accounts receivable - trade	366,678	286,137
Lease receivables and investment assets	16,983	15,489
Securities	6,533	47,000
Inventories	32,539	49,475
Deferred tax assets	36,730	37,619
Other	155,379	127,451
Allowance for doubtful accounts	(2,679)	(3,342)
Total current assets	772,275	725,044
Non-current assets		
Property, plant and equipment		
Data communication facilities, net	93,782	97,617
Buildings and structures, net	92,326	91,750
Machinery, equipment and vehicles, net	18,152	18,894
Tools, furniture and fixtures, net	17,369	16,696
Land	59,193	59,462
Construction in progress	26,500	15,963
Other, net	5,589	5,570
Total property, plant and equipment	312,914	305,955
Intangible assets		
Software	251,673	249,939
Software in progress	52,086	50,581
Goodwill	179,540	173,749
Other	72,297	69,095
Total intangible assets	555,598	543,366
Investments and other assets		
Investment securities	111,623	108,712
Net defined benefit asset	2,282	2,991
Deferred tax assets	26,318	26,973
Other	42,503	45,091
Allowance for doubtful accounts	(677)	(659)
Total investments and other assets	182,049	183,108
Total non-current assets	1,050,561	1,032,431
Total assets	1,822,837	1,757,475

Consolidated Balance Sheets-continued

(Unit: ¥ million)

	As of March 31, 2015	As of June 30, 2015
Liabilities		
Current liabilities		
Accounts payable - trade	103,970	70,892
Short-term loans payable	48,887	42,232
Current portion of long-term loans payable	732	656
Current portion of bonds	39,999	—
Income taxes payable	14,942	9,457
Advances received	140,634	182,715
Provision for loss on order received	3,093	2,518
Other	127,294	112,664
Total current liabilities	479,554	421,138
Non-current liabilities		
Bonds payable	210,052	210,054
Long-term loans payable	139,459	142,027
Deferred tax liabilities	30,303	31,603
Net defined benefit liability	136,313	138,296
Provision for directors' retirement benefits	901	906
Other	20,047	19,736
Total non-current liabilities	537,077	542,625
Total liabilities	1,016,631	963,764
Net assets		
Shareholders' equity		
Capital stock	142,520	142,520
Capital surplus	139,300	139,293
Retained earnings	408,293	405,288
Treasury shares	(0)	(0)
Total shareholders' equity	690,113	687,101
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	46,792	47,196
Deferred gains or losses on hedges	656	316
Foreign currency translation adjustment	62,615	51,794
Remeasurements of defined benefit plans	(10,095)	(9,048)
Other	(16,587)	(16,106)
Total accumulated other comprehensive income	83,380	74,152
Non-controlling interests	32,711	32,457
Total net assets	806,205	793,711
Total liabilities and net assets	1,822,837	1,757,475

(2) Consolidated Statements of Income and Comprehensive Income

(Unit: ¥ million)

	Three months ended June 30, 2014	Three months ended June 30, 2015
Net sales	335,917	358,599
Cost of sales	260,392	270,595
Gross profit	75,524	88,004
Selling, general and administrative expenses	70,009	72,888
Operating income	5,514	15,115
Non-operating income		
Interest income	221	266
Dividend income	1,013	1,433
Other	988	1,316
Total non-operating income	2,223	3,016
Non-operating expenses		
Interest expenses	1,432	1,390
Other	1,895	1,385
Total non-operating expenses	3,327	2,775
Ordinary income	4,410	15,355
Income before income taxes and minority interests	4,410	15,355
Income taxes	4,075	7,945
Net income	335	7,409
Net income attributable to		
Net income attributable to owners of parent	391	7,373
Net income (loss) attributable to non-controlling interests	(56)	36
Other comprehensive income		
Valuation difference on available-for-sale securities	247	418
Deferred gains or losses on hedges	(148)	(340)
Foreign currency translation adjustment	(5,021)	(10,665)
Remeasurements of defined benefit plans, net of tax	(863)	1,062
Share of other comprehensive income of entities accounted for using equity method	(123)	(80)
Other	1,162	481
Total other comprehensive income	(4,747)	(9,123)
Comprehensive income	(4,411)	(1,713)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(4,258)	(1,854)
Comprehensive income attributable to non-controlling interests	(153)	140

(3) Notes to quarterly consolidated financial statements

(Notes to Going Concern Assumptions)

N/A

(Notes to Significant Changes in Shareholder's Equity)

Resolution	Stock Type	Total amount of Dividend	Dividends per share	Record Date	Effective Date	Dividend Sources
Ordinary General Meeting of Shareholders on June 17, 2015	Common stock	8,414 Million Yen	30 Yen	March 31, 2015	June 18, 2015	Retained earnings

(Material Subsequent Events)

(Acquisition of Carlisle & Gallagher Consulting Group, Inc. to become a wholly owned subsidiary)

On July 23, 2015 (U.S. time), NTT DATA Corporation, a company that files Consolidated Financial Statements, acquired all of the shares outstanding of a financial IT consulting firm, Carlisle & Gallagher Consulting Group, Inc. (hereinafter referred to as CG) (President & CEO: Bob Gallagher, Address: Charlotte, North Carolina, U.S.A.), through our North American subsidiary, NTT DATA, Inc., which made CG our consolidated subsidiary.

1. Outline of business combination

(1) Name of the company acquired

Carlisle & Gallagher Consulting Group, Inc.

(2) Business lines of the company acquired

Provides major financial institutions with services, including business and system consulting, system development, and design, improvement, and introduction of work process.

(3) Business Scale

Consolidated net sales 136.4 million USD

Consolidated total assets 38.5 million USD

Capital stock 0.5 million USD

(4) Major reasons for the business combination

The capital alliance with CG made it possible for NTT DATA, Inc. to expand its services where the industry expertise is needed, such as the fields of bank, asset management, and investment, by combining its own wide range of services and technologies and CG's financial consulting capability.

(5) Business combination date

July 23, 2015 (U.S. time)

(6) Legal form for the business combination

Acquisition of shares

- (7) Name of the company after the business combination
Carlisle & Gallagher Consulting Group, Inc.
 - (8) Voting rights acquired
100%
 - (9) Number of Shares Acquired
100,000 shares
 - (10) Shareholders of the Company Whose Shares Were Acquired
Tom Carlisle, Bob Gallagher, Alex Dickey and other shareholders
- 2. Acquisition Cost and Breakdown
Carlisle & Gallagher Consulting Group, Inc. shares 26,371 million yen (estimation)
 - 3. Details and Price of Major Acquisition Related Cost
Advisory cost etc. 372 million yen (estimation)
 - 4. Amount of Goodwill Generated, Reason, and Amortization Method and Period
 - (1) Amount of Goodwill Generated 24,790 million yen (estimation)
Identifiable assets and liabilities were not identified and their market values were not calculated as of the date of the business combination. Allocation of the acquisition cost was not complete, either. So the amount of goodwill is based on a provisional calculation.
 - (2) Reason
The goodwill embodies CG's future excess earning power, which is reasonably expected to occur by its business development.
 - (3) Amortization Method and Period
The straight-line amortization method will be applied to the goodwill within the effective period. The amortization period will be determined in accordance with the results of the acquisition cost allocation.