

Company Presentation for the First Quarter of Fiscal Year Ending March 31, 2025

August 6, 2024 NTT DATA Group Corporation

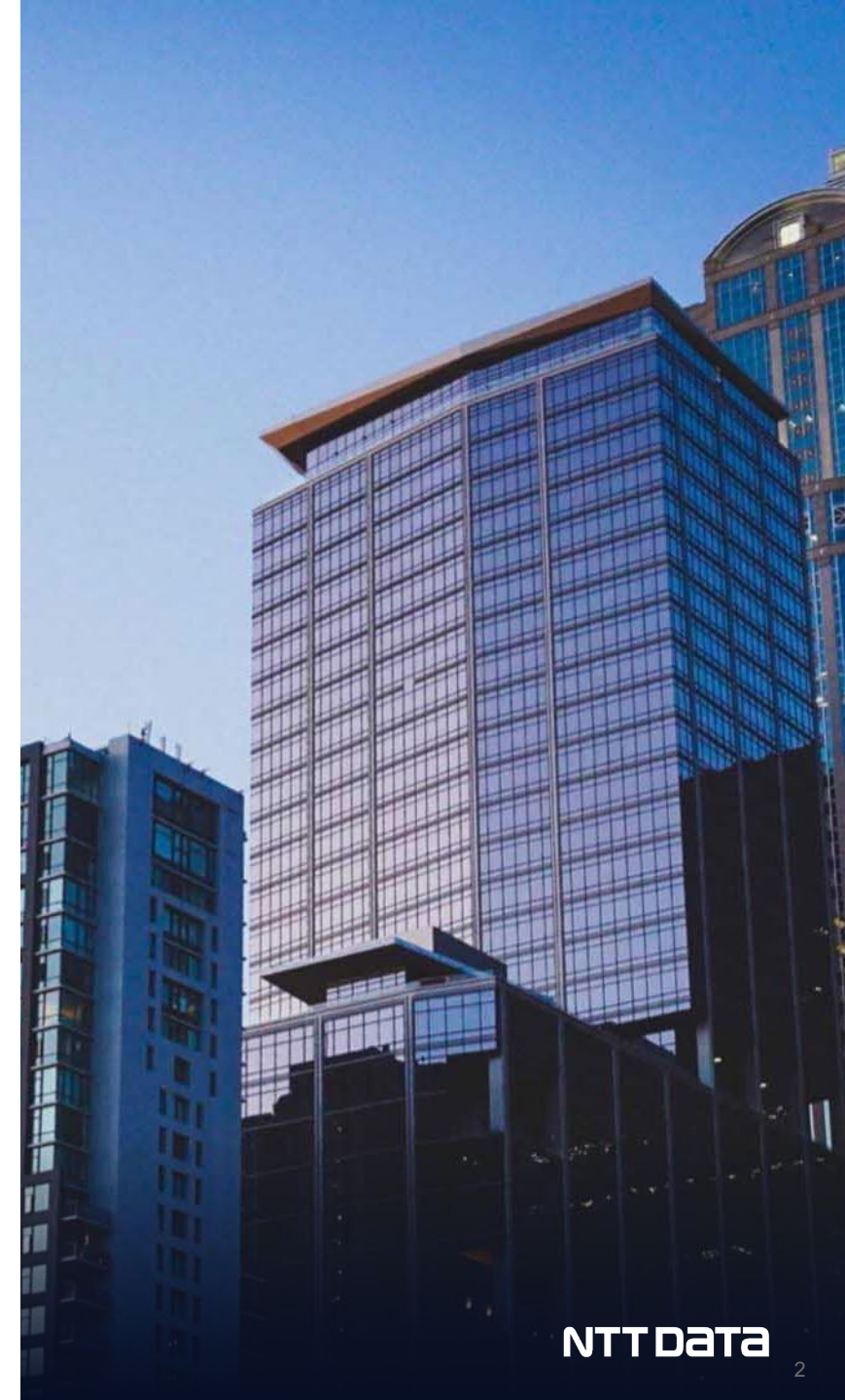
This English text is a translation of the Japanese original. The Japanese original is authoritative.

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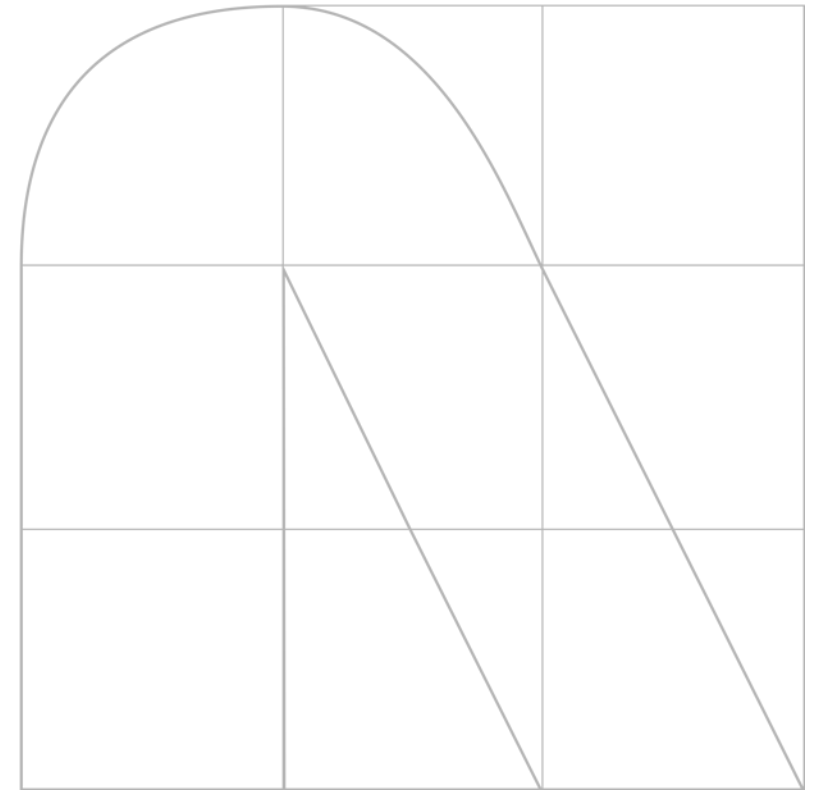
Cautionary Statement Regarding Forward-looking Statements

- * Forecast figures in this document are based on current economic and market conditions. As changes in the global economy and information services market are possible, NTT DATA cannot guarantee their accuracy.
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Results for the First Quarter of Fiscal Year Ending March 31, 2025



Results for the First Quarter of Fiscal Year Ending March 31, 2025

- New orders received increased significantly year on year, driven by strong performance in overseas data center business (DC Business) and domestic business, etc.
- Net sales were on track with the full-year forecast. Operating profit remained at the same level year on year and profit declined year on year, but these are in line with the plan, and the full-year forecast remains unchanged from the initial projection.

(Billions of Yen)

	Q1 FYE3/2024 (Apr-Jun)	Q1 FYE3/2025 (Apr-Jun)	YoY (Amount)	YoY (Rate)		FYE3/2025 Forecasts	Progress toward Forecasts (Rate)
Net Sales	1,015.0	1,112.1	+97.1	+9.6%		4,430.0	25.1%
Operating Profit (Operating profit margin)	58.3 (5.7%)	58.6 (5.3%)	+0.3 (-0.5P)	+0.6%		336.0 (7.6%)	17.4%
Profit Attributable to Shareholders of NTT DATA	27.7	21.2	-6.4	-23.2%		137.0	15.5%
New Orders Received	998.3	1,464.3	+466.0	+46.7%		Excl. DC Business 4,330.0	-
<Ref. New Orders Received Excluding DC Business>	<896.7>	<1,066.3>	<+169.6>	<+18.9%>		<4,330.0>	<24.6%>

Breakdown of Segments for Disclosure

Following the transition to a new global business management structure in April 2024, the classification of units for disclosure under the Overseas Segment have been changed as follows.

FYE3/2024

Japan Segment

Public & Social Infrastructure
Financial
Enterprise
Others

Overseas Segment

North America
EMEA&LATAM Business Solutions
NTT Ltd. Communication Terminal Equipment Sales, etc.
Data Center, etc.
Others China & APAC

Others

FYE3/2025

Japan Segment

Public & Social Infrastructure
Financial
Enterprise
Others

Overseas Segment

North America
EMEAL^{*1}
APAC
Global Technology and Solution Services^{*2}
Others^{*3}

Others

*1 Stands for "Europe, Middle East, Africa and Latin America"

*2 Includes Global Technology Services Unit and Business Solutions Unit

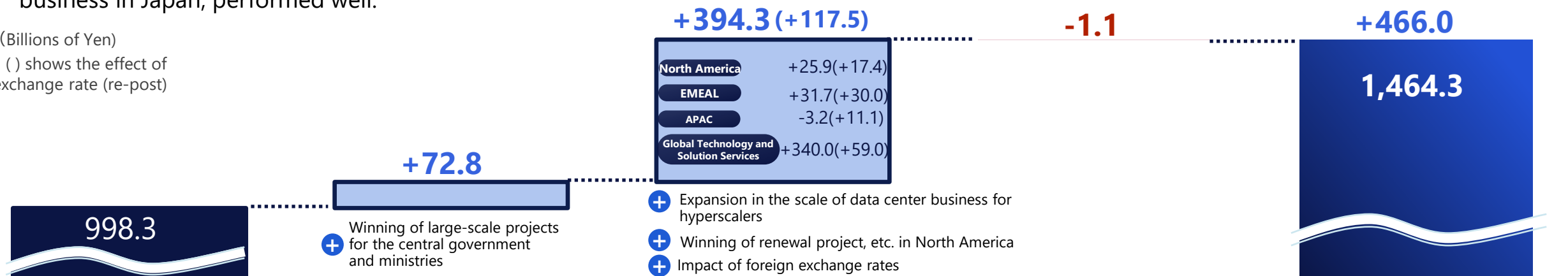
*3 Includes Global Headquarters

New Orders Received | YoY Changes (Q1 Results of FYE3/2025)

The data center business for hyperscalers in overseas Global Technology and Solution Services, as well as the Public & Social Infrastructure business in Japan, performed well.

(Billions of Yen)

() shows the effect of exchange rate (re-post)



Q1 FYE3/2024 Result (Apr-Jun)

Japan

Overseas

Others

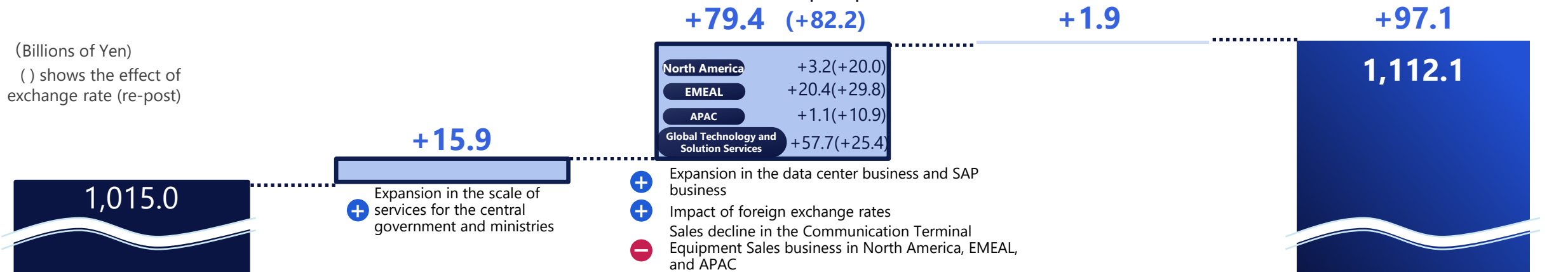
Q1 FYE3/2025 Result (Apr-Jun)

New Orders Received		FYE3/2024 Apr-Jun	FYE3/2025 Apr-Jun	YoY Comparison in Results	FYE3/2025 Forecasts	2024 Apr-Jun Progress Toward Forecasts	(Billions of Yen)
Total(*)		998.3	1,464.3	+466.0	Excl. DC Business 4,330.0	-	
Japan		391.4	464.1	+72.8	1,650.0	28.1%	
Re-post	Public & Social Infrastructure	164.5	220.8	+56.3	657.0	33.6%	
	Financial	127.8	132.9	+5.1	530.0	25.1%	
	Enterprise	82.8	93.9	+11.1	405.0	23.2%	
Overseas(*)		602.9	997.2	+394.3	Excl. DC Business 2,670.0	-	
Re-post	North America	121.8	147.6	+25.9	844.0	17.5%	
	EMEAL	223.1	254.7	+31.7	1,124.0	22.7%	
	APAC	97.4	94.2	-3.2	422.0	22.3%	
	Global Technology and Solution Services(*)	160.7	500.7	+340.0	Excl. DC Business 280.0	-	
Others		4.0	2.9	-1.1	10.0	29.3%	

(*) This includes new orders received for the DC Business of JPY 101.5 billion for FYE3/2024 (Apr-Jun) and JPY 398.0 billion for FYE3/2025 (Apr-Jun) (up JPY 296.4 billion YoY). The forecasted figures for FYE3/2025 exclude the DC Business.

Net Sales | YoY Changes (Q1 Results of FYE3/2025)

In addition to the positive impact of foreign exchange rates on sales, the data center business and SAP business in Global Technology and Solution Services, as well as the Public & Social Infrastructure business in Japan performed well.



Q1 FYE3/2024 Result (Apr-Jun)

Japan

Overseas

Others

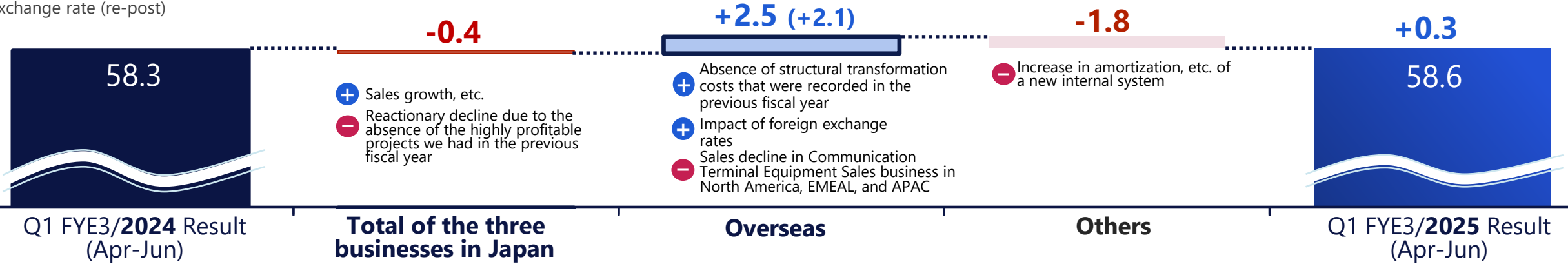
Q1 FYE3/2025 Result (Apr-Jun)

Net Sales		FYE3/2024 Apr-Jun	FYE3/2025 Apr-Jun	YoY Comparison in Results	FYE3/2025 Forecasts	2024 Apr-Jun Progress Toward Forecasts	(Billions of Yen)
Total		1,015.0	1,112.1	+97.1	4,430.0	25.1%	
Japan		405.4	421.2	+15.9	1,840.0	22.9%	
Re-post	Public & Social Infrastructure	146.7	162.1	+15.3	758.0	21.4%	
	Financial	165.6	169.4	+3.8	727.0	23.3%	
	Enterprise	130.3	132.4	+2.1	578.0	22.9%	
Overseas		618.2	697.6	+79.4	2,650.0	26.3%	
Re-post	North America	166.3	169.6	+3.2	667.0	25.4%	
	EMEAL	232.9	253.4	+20.4	998.0	25.4%	
	APAC	91.8	92.9	+1.1	414.0	22.4%	
	Global Technology and Solution Services	157.9	215.6	+57.7	746.0	28.9%	
Others		-8.6	-6.7	+1.9	-60.0	-	

Operating Profit | YoY Changes (Q1 Results of FYE3/2025)

Operating profit remained at the same level year on year, but is on track with the full-year forecast.

(Billions of Yen)
() shows the effect of exchange rate (re-post)



Operating Profit (operating profit margin)	FYE3/2024 Apr-Jun	FYE3/2025 Apr-Jun	YoY Comparison in Results	FYE3/2025 Forecasts	2024 Apr-Jun Progress Toward Forecasts	(Billions of Yen)
Total	58.3	58.6	+0.3	336.0	17.4%	
Total of the three businesses in Japan(*)	45.5	45.1	-0.4	237.0	19.0%	
Re-post	Public & Social Infrastructure	15.5 (10.6%)	16.7 (10.3%)	+1.2 (-0.3P)	94.0 (12.4%)	17.8%
	Financial	17.2 (10.4%)	15.2 (9.0%)	-2.0 (-1.4P)	81.0 (11.1%)	18.8%
	Enterprise	12.8 (9.8%)	13.2 (10.0%)	+0.4 (+0.2P)	62.0 (10.7%)	21.3%
Overseas	15.0 (2.4%)	17.5 (2.5%)	+2.5 (+0.1P)	129.0 (4.9%)	13.6%	
Others	-2.2	-4.0	-1.8	-30.0	-	

(*) Sum of the operating profit of the Public & Social Infrastructure, Financial, and Enterprise businesses.

Breakdown of Overseas Business (By New Unit)

(Billions of Yen)

		FYE3/2024 Apr-Jun	FYE3/2025 Apr-Jun	YoY (Amount)	Forex Effects ^(*4)	YoY (Rate)	FYE3/2025 Forecasts	Progress Toward Forecasts	FYE3/2024 Results
Net Sales		618.2	697.6	+79.4	+82.2	+12.8%	2,650.0	26.3%	2,654.5
Re-post	North America	166.3	169.6	+3.2	+20.0	+1.9%	667.0	25.4%	688.3
	EMEAL	232.9	253.4	+20.4	+29.8	+8.8%	998.0	25.4%	988.7
	APAC	91.8	92.9	+1.1	+10.9	+1.2%	414.0	22.4%	376.2
	Global Technology and Solution Services	157.9	215.6	+57.7	+25.4	+36.6%	746.0	28.9%	726.0
EBITA^{(*1) (*2)} (EBITA Margin)		26.1 (4.2%)	30.8 (4.4%)	+4.7 (+0.2P)	+3.6	+17.9%	178.0 (6.7%)	17.3%	166.5 (6.3%)
Re-post	North America	7.3 (4.4%)	7.6 (4.5%)	+0.4 (+0.1P)	+0.9	+4.9%	40.0 (6.0%)	19.0%	37.1 (5.4%)
	EMEAL	5.8 (2.5%)	8.5 (3.4%)	+2.8 (+0.9P)	+1.0	+47.6%	71.0 (7.1%)	12.0%	41.6 (4.2%)
	APAC	8.7 (9.4%)	6.9 (7.4%)	-1.8 (-2.0P)	+0.8	-20.6%	40.0 (9.7%)	17.2%	35.6 (9.5%)
	Global Technology and Solution Services	12.6 (8.0%)	16.1 (7.5%)	+3.6 (-0.5P)	+1.9	+28.3%	84.0 (11.3%)	19.2%	85.5 (11.8%)
New Orders Received^(*3)		602.9	997.2	+394.3	+117.5	+65.4%	Excl. DC Business 2,670.0	-	3,124.3
Re-post	North America	121.8	147.6	+25.9	+17.4	+21.3%	844.0	17.5%	710.2
	EMEAL	223.1	254.7	+31.7	+30.0	+14.2%	1,124.0	22.7%	1,006.3
	APAC	97.4	94.2	-3.2	+11.1	-3.3%	422.0	22.3%	333.9
	Global Technology and Solution Services ^(*3)	160.7	500.7	+340.0	+59.0	+211.7%	Excl. DC Business 280.0	-	1,073.8

(*1) EBITA = operating profit + amortization of intangible assets subject to purchase price allocation (PPA) arising from acquisition and others.

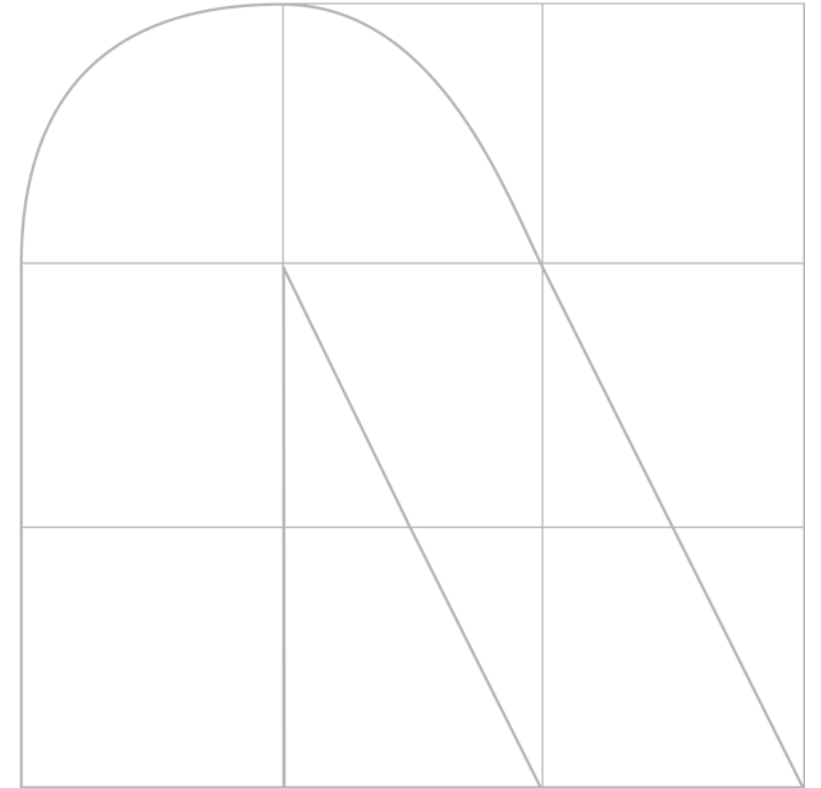
(*2) The planned annual business combination cost of ¥30.0 billion is included only in the FYE3/2025 forecast for the entire Overseas Segment, which is ¥178.0 billion. Actual costs are recorded for each Unit, and the Apr-Jun FYE3/2025 EBITA figures include the following costs: ¥1.6 billion for the entire Overseas Segment, ¥0.3 billion for North America, ¥0.3 billion for EMEAL, ¥0.1 billion for APAC, and ¥0.1 billion for Global Technology and Solution Services.

(*3) This includes new orders received for the DC Business of JPY 101.5 billion for Apr-Jun FYE3/2024 and JPY 398.0 billion for Apr-Jun FYE3/2025. The forecasted figure for FYE3/2025 excludes the DC Business.

(*4) For all Units, forex effects show the impact of the exchange rate differences between the current and previous fiscal years when converting USD-denominated results to JPY. USD exchange rate (average rate): For Apr-Jun FYE3/2024, 137.49 yen; for Apr-Jun FYE3/2025, 155.85 yen.

2

Topics



① New Executive Structure

NTT DATA Group



Yutaka Sasaki
President and Chief Executive Officer, Representative Director



Kazuhiko Nakayama
Senior Executive Vice President and Representative Director Corporate Management



Tadaoki Nishimura
Senior Vice President and Director Business Strategy



Asako Toyoda
Executive Vice President Legal & Risk Management Global Governance



Hiroshi Tomiyasu
Executive Vice President Technology Management Consulting & Asset Business Transformation



Robb Rasmussen
Executive Vice President Global Marketing & Communication



Marvin Mouchawar
Executive Vice President Global Innovation

NTT DATA Japan



Yutaka Sasaki
President and Chief Executive Officer, Representative Director



Katsuichi Sonoda
Public & Social Infrastructure



Masanori Suzuki
Finance



Isao Arima
Enterprise



Hiroshi Tomiyasu
Technology Consulting & Solutions

NTT DATA, Inc.



Abhijit Dubey
Chief Executive Officer



Eric Clark
North America



Chieri Kimura
EMEAL



John Lombard
APAC



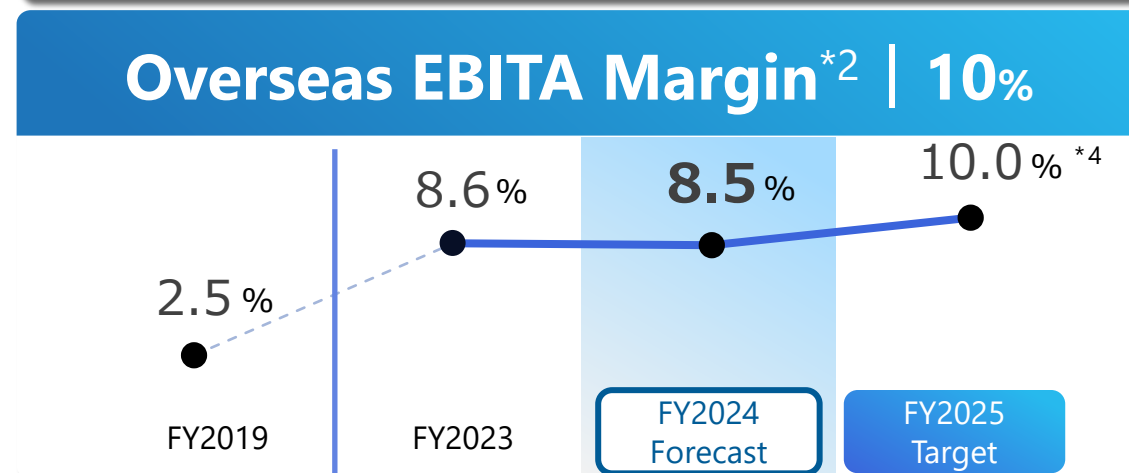
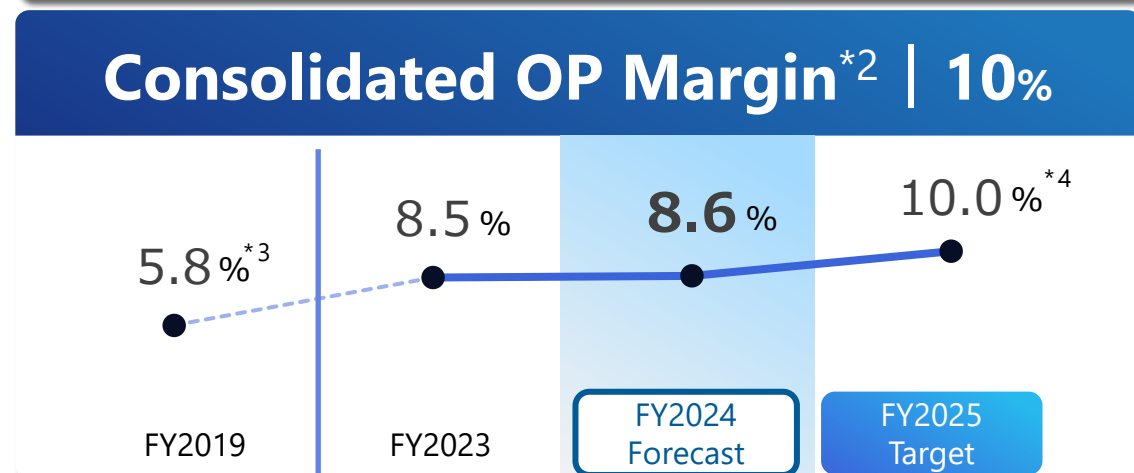
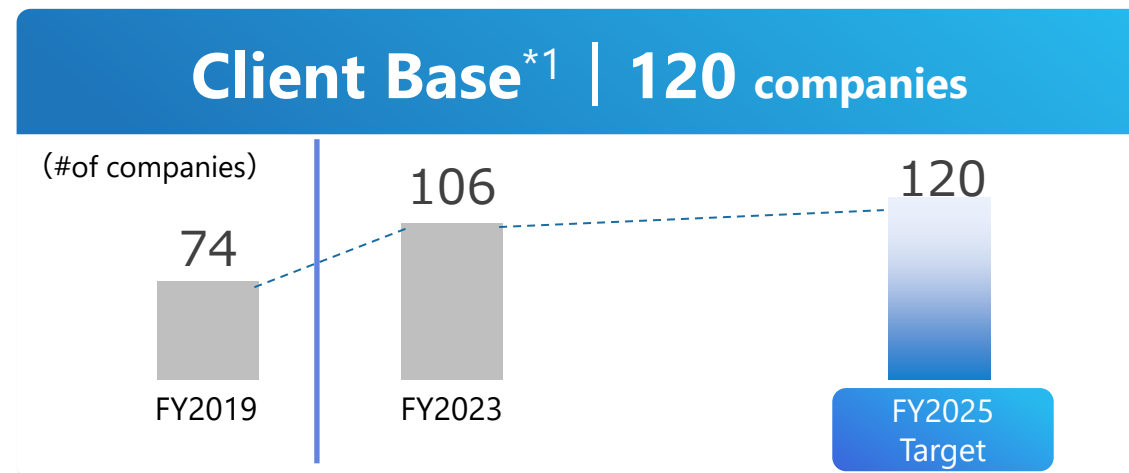
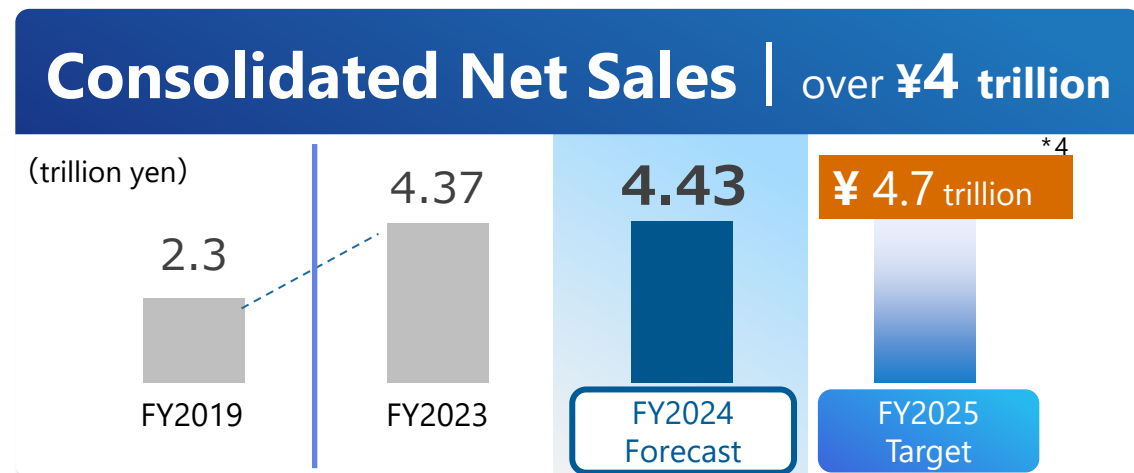
Shuichi Sasakura
Global Technology Services



Norbert Rotter
Business Solutions

②-1 Progress of Medium-Term Management Plan

- **Net sales and operating profit are growing** because of efforts to reach the Global 3rd Stage which started in FY2019.
- We will pursue “growth accompanied by quality” and aim to achieve the management target of **4.7 trillion yen in consolidated net sales**.



*1) Customers with annual sales of 5 billion yen or more (JP) or \$50 million or more (outside JP)

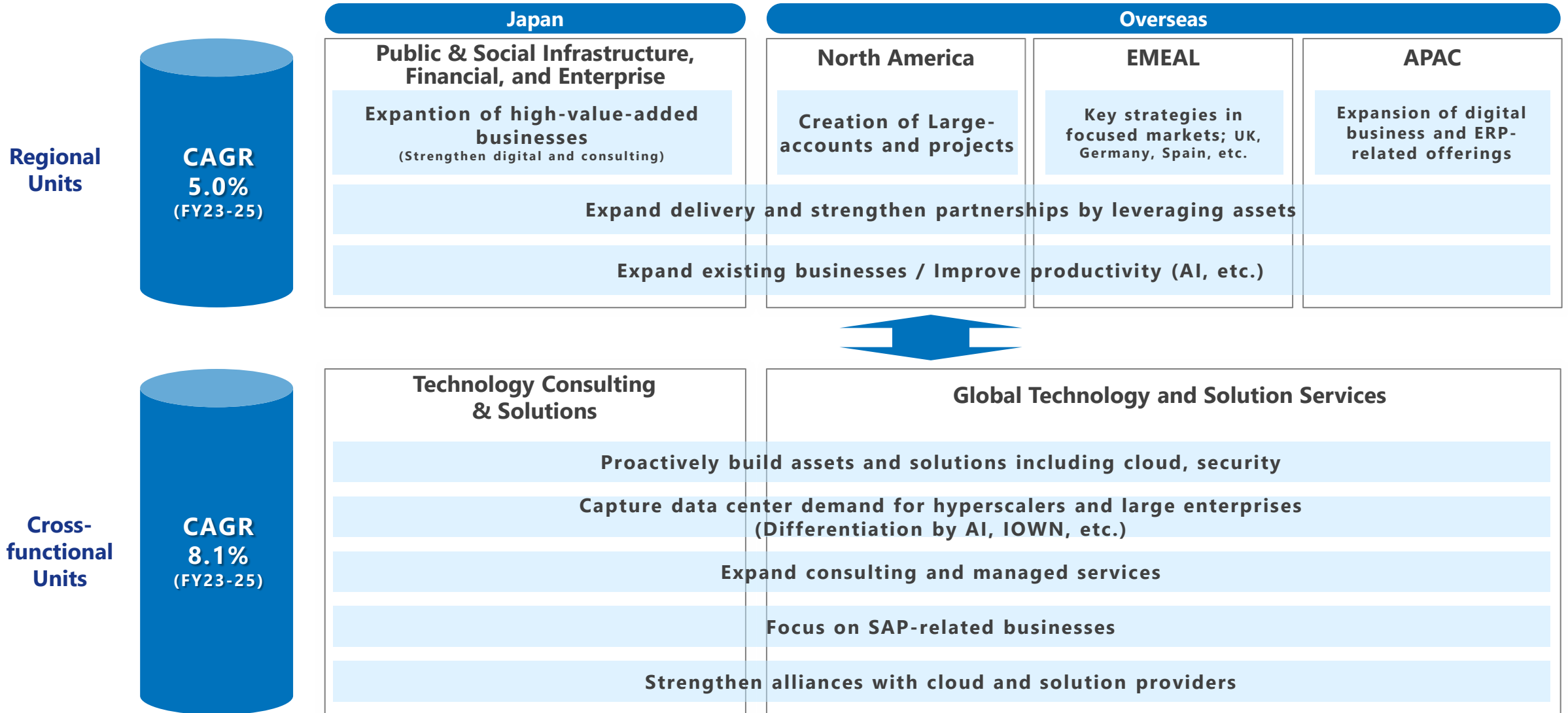
*2) Excluding one-time costs for M&A, structural transformation, etc.

*3) Excluding consideration of *2)

*4) An exchange rate at the same level as the rate of FY2024 is used.

②-2 Strategy to achieve the Net Sales goal in FY2025 (4.7 trillion yen)

- Accelerate regional growth by leveraging cross-functional assets



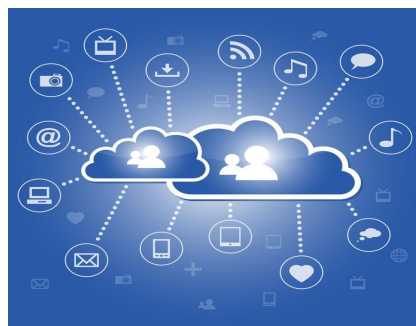
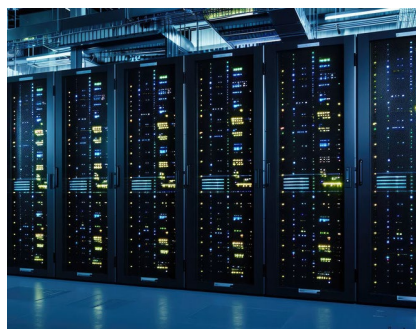
③ Initiatives in the First Quarter

- Won digitization projects leveraging **implementation capabilities** such as cloud building expertise
- Won global projects by **utilizing our assets**

Projects for digitization of large-scale systems in the central government

Promote cloud integration of large-scale central government systems by leveraging cloud building expertise

TCV approx. **50 billion yen**

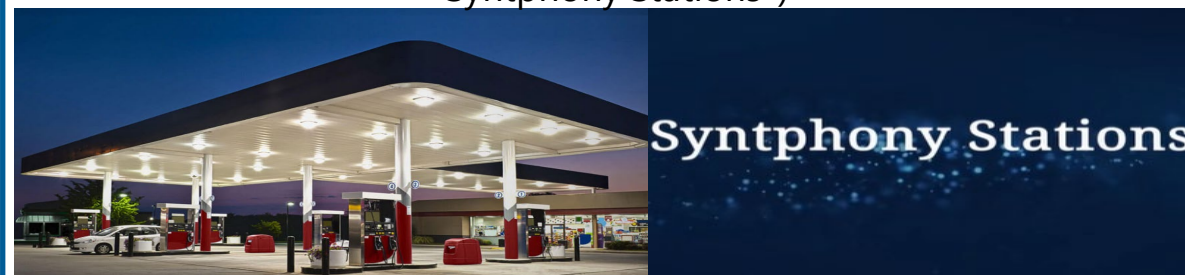


Integration of more than 15 systems into the cloud through repetitive functional and non-functional testing

Contribute to improvement of user experience through digitization support in government services

Business development in EMEAL utilizing assets

Signed a framework contract with a leading global oil & gas company for continued use of some of our assets (Included in Syntphony Stations*)



Long-Term Relationships

Have provided solutions to thousands of client sites utilizing our assets

Newly agreed to continue long-term use

Deployed our key assets to more than **5 oil & gas companies** to contribute to effective operational management in the industry

*Syntphony Stations: A cloud-based suite of solutions for management of client's operations (sale, payments, etc.)

④ Progress on Generative AI Initiatives

- Using generative AI to promote **drastic productivity reform**

Drastic productivity reform with generative AI

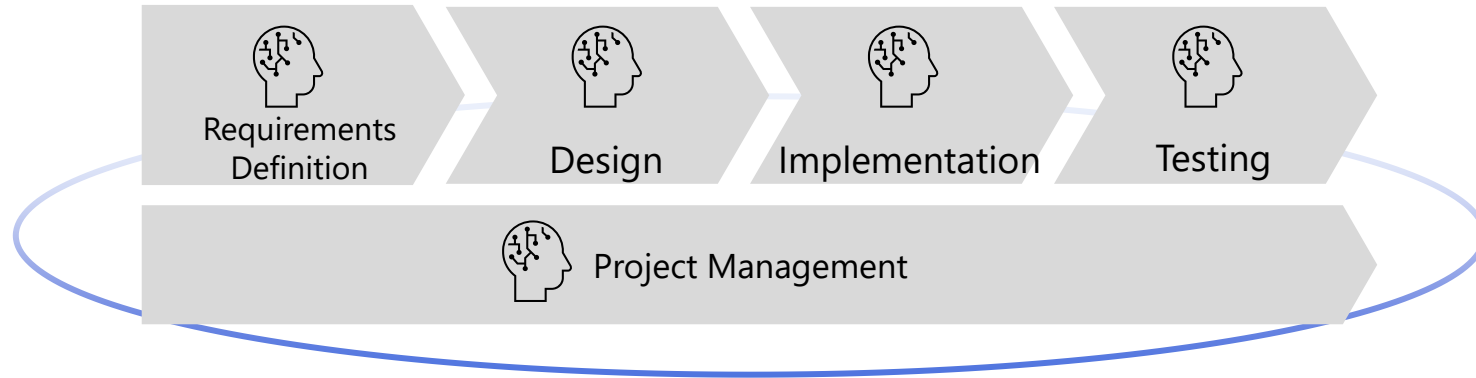
Aim to increase productivity by **20%** by FY2025 through the application of generative AI to all software development processes

2000s
Standardization

2010s
Automation

2020s
Agile Development

Evolution to "AI and Data" Driven Development



Productivity improvement in all processes by Gen AI

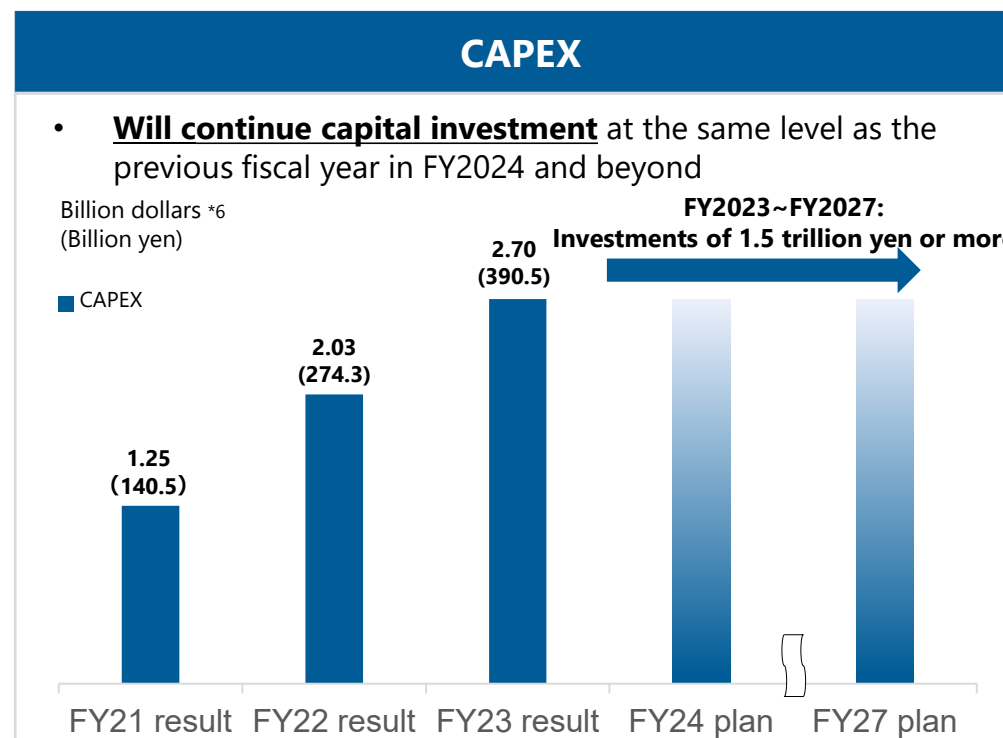
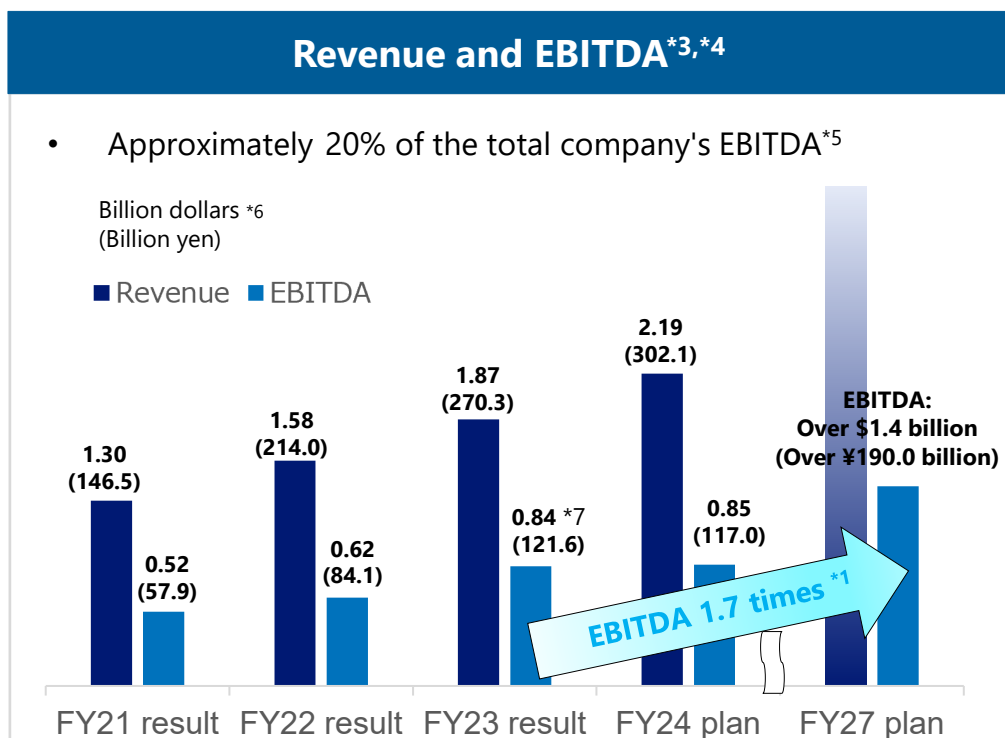
Increase productivity by applying generative AI to software development

7% *FY2023 actual* → **20%** *FY2025 goal*

⑤ Progress of Data Center Business

- Revenue and EBITDA increased steadily in Q1. Aim for 1.7 times EBITDA*1 in FY2027 (compared to FY2023)
- Plan investment of 1.5 trillion yen or more between FY2023 and FY2027

	Revenue	EBITDA	CAPEX
FY24.Q1	\$0.59 Billion (¥91.5 billion)	\$0.19 Billion (¥29.6 billion)	\$0.41 Billion (¥64.3 billion)
FY23.Q1	\$0.40 Billion (¥54.5 billion)	\$0.16 Billion (¥21.5 billion)	\$0.43 Billion (¥59.4 billion)



*1 Growth rate on a \$ basis *2 Exchange rate FY2024 1Q results: ¥155.85

*3 These are the figures used in management accounting to calculate the income and expenses of the data center business division of Global Technology Services Unit. They include intercompany transactions between NTT, the parent company, and our group, and are calculated in a certain way, such as allocation of common expenses with other businesses of Global Technology Services Unit.

*4 EBITDA excludes depreciation of property, plant and equipment and software, amortization of intangible assets related to acquisitions, and certain common head office costs.

*5 FY2023 Actual *6 Exchange Rate FY2021: 112.42 yen, FY2022: 135.45 yen, FY2023: 144.65 yen, FY2024 ~ FY2027: 138 yen *7 Includes approx. 15.6 billion yen from the sale of the data center in North America

⑥ M&A Status

- **Flexible acquisition of capabilities to grow our business**

① JASTEC Co., Ltd. [To be a subsidiary]

- Strengthen technical capabilities with focus on migration of mission-critical systems to an open environment
- Number of Employees: **1,391** (As of Nov. 30, 2023)
- Net Sales: **20.7 billion yen** (Fiscal year ended Nov. 30, 2023)

② TerraSky Co., Ltd. [Capital and Business Alliance]

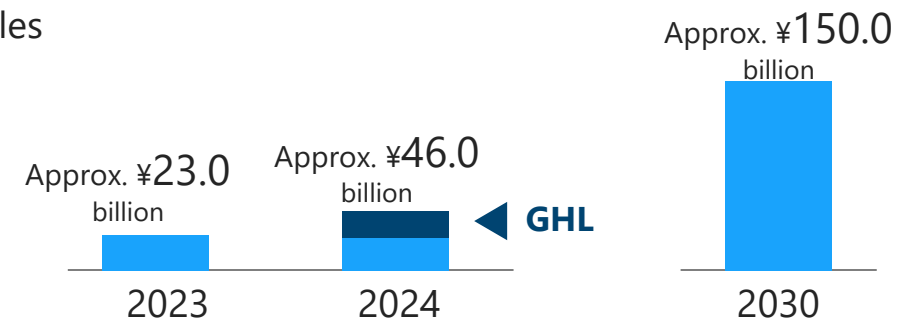
- Enhance the capabilities of key technologies in CX transformation by adding one of the largest pools of Salesforce engineers in Japan and powerful brand strength.
- NTT DATA aims to **expand business scale** in CX by **50 billion yen in 3 years**

③ GHL Systems Berhad [To be a subsidiary]

- Provision of payment services with more than **480,000** payment terminals set in ASEAN
- Combining GHL Systems' **payment expertise** to create an attractive payment services

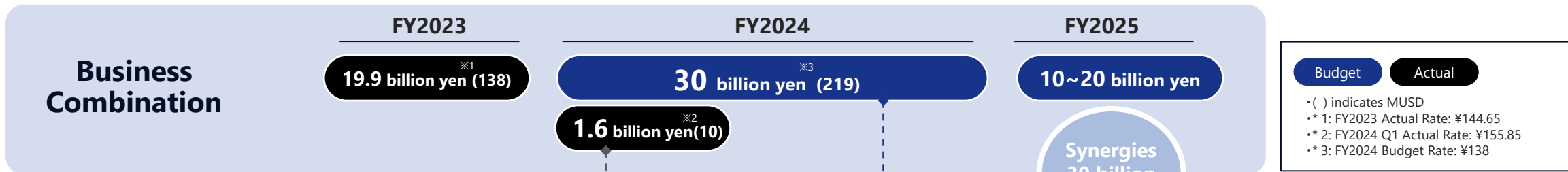
Outlook for Expansion of Payments Business Outside Japan

Net sales



⑦ Overseas Business Combination

- **30 billion yen is planned for business combination costs in FY2024**, focusing on enhancing growth and competitiveness
- **Under the new structure**, we will expand our efforts toward the second half **to generate synergies from FY2025 onward**.

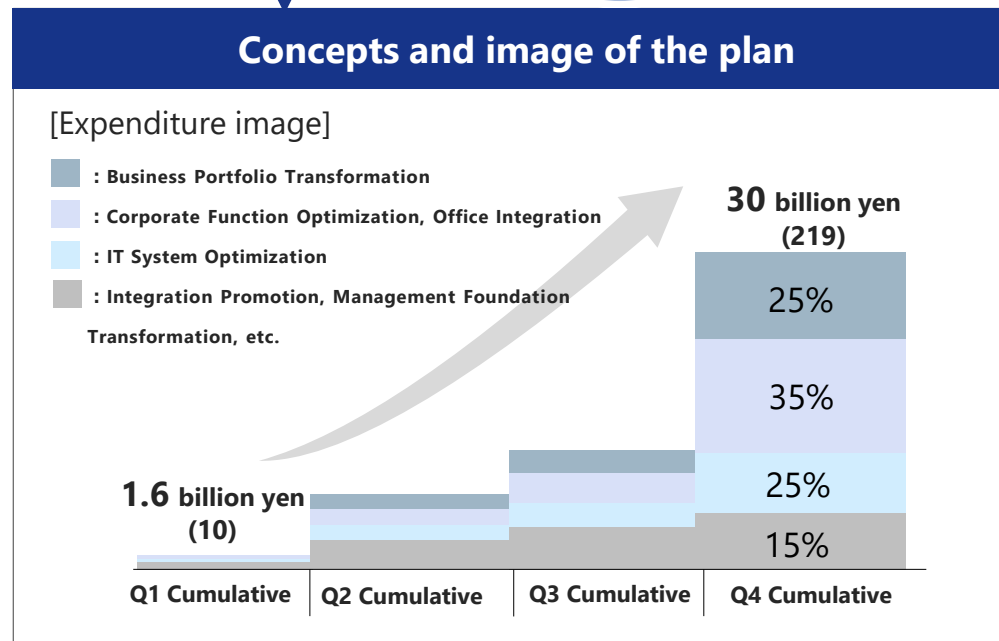


Q1 Actual

Focused on promoting cross-unit integration and IT system integration.

<Breakdown by Region>

North America	0.3 billion yen (2.2)
EMEAL	0.3 billion yen (1.7)
APAC	0.1 billion yen (0.7)
Global Technology and Solution Services	0.1 billion yen (0.9)
HQ, etc.	0.7 billion yen (4.5)

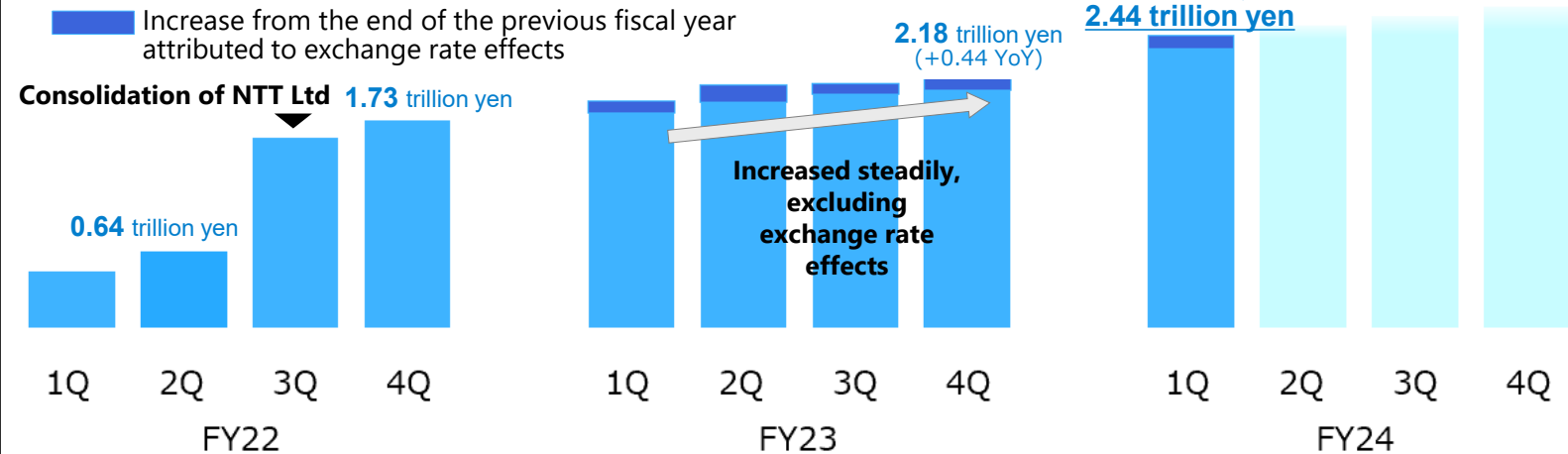


⑧ Status of Interest-Bearing Debt and Financial Income and Costs, etc.

- In the first quarter, the consolidated interest-bearing debt balance was 2.4 trillion yen (up 266.9 billion yen from the end of the previous fiscal year, with 110.0 billion yen attributed to exchange rate effects), and the financial income and costs, etc. was -16.7 billion yen (an increase in financial costs of 6.6 billion yen from Q1 of FY2023 and 2.7 billion yen from Q4 of FY2023), **which are both on track with the forecast**
- Controlled increase in interest-bearing debt and financial costs** through asset-light strategies including **utilization of REIT** (scheduled for FY2025)
Recent actions we have taken include the **sale of shares in XNET Corporation and Recruit Holdings Co., Ltd.**

Interest-bearing debt and financial income and costs, etc.

[Trends in consolidated interest-bearing debt balance]



[Trends in financial income and costs, etc.]

In FY2024, financial costs are not expected to increase drastically year on year, as the effect of expanded consolidation of NTT Ltd. will be eliminated.

FY2022 Result	FY2023 Result	FY2024 Forecast
-16.3 billion yen	-60.9 billion yen	-81.0 billion yen
		(FY24Q1 Result: -16.7 billion yen)

Recent actions

To improve capital efficiency:

- Sold our shares in XNET Corporation for approx. 6.0 billion yen (May 2024)
- Sold our shares in Recruit Holdings Co., Ltd. for approx. 79.0 billion yen (July 2024)

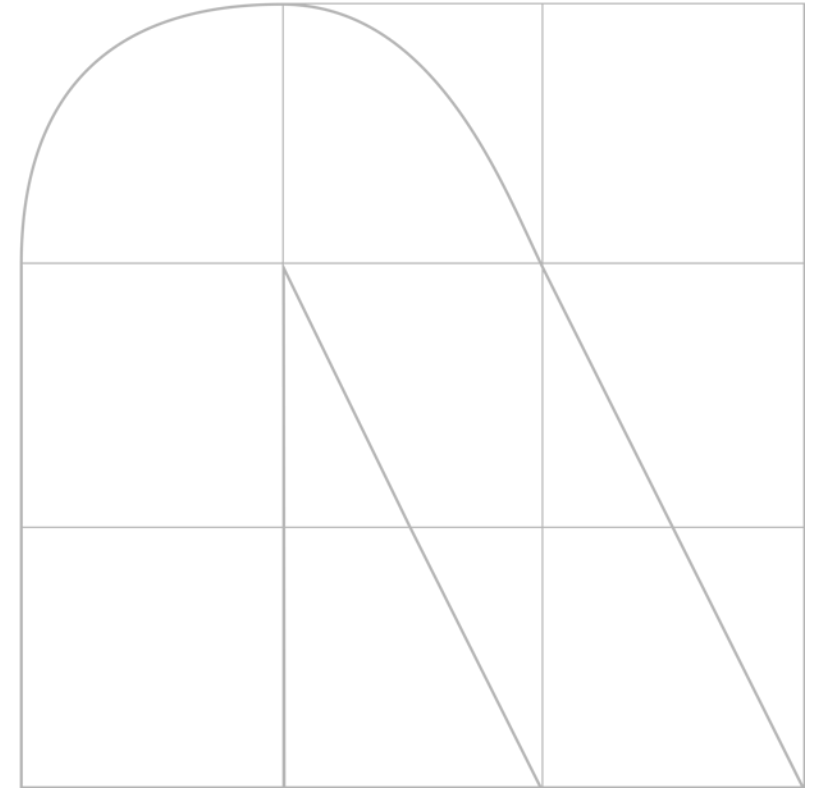
To control interest expenses:

- Will refinance US dollar-denominated borrowings, expecting to reduce interest expenses by approx. 1.0 billion yen

3

Appendices

-Explanatory details of financial results and forecasts -



Overview of Consolidated Results

(Billions of yen, %)

	Q1 FYE3/2024 (Apr.-Jun.)	Q1 FYE3/2025 (Apr.-Jun.)	YoY (%)
New Orders Received ^(*1)	998.3	1,464.3	+46.7
Other than DC Business	896.7	1,066.3	+18.9
DC Business	101.5	398.0	+291.9
Order Backlog ^(*1)	5,050.8	6,541.7	+29.5
Other than DC Business	3,789.5	4,208.7	+11.1
DC Business	1,261.3	2,333.0	+85.0

FYE3/2024 Results (Full Year)	FYE/2025 Forecasts (Full Year)
4,790.9	Excl. DC Business 4,330.0
3,999.9	4,330.0
791.0	-
5,859.6	Excl. DC Business 4,263.0
4,004.5	4,263.0
1,855.1	-

Net Sales	1,015.0	1,112.1	+9.6
Cost of Sales	747.8	819.7	+9.6
Gross Profit	267.2	292.4	+9.4
SG&A Expenses	208.9	233.7	+11.9
Personnel Expenses	111.3	124.3	+11.7
Outsourcing Expenses	37.0	41.9	+13.1
Other Expenses	60.5	67.6	+11.7
Operating Profit	58.3	58.6	+0.6
Operating Profit Margin(%)	5.7	5.3	-0.5P
Finance Income and Costs/Share of profit (loss) of investments accounted for using equity method	-10.1	-16.7	-
Profit Before Tax	48.2	41.9	-13.1
Income Tax Expense and Others ^(*2)	20.6	20.7	+0.5
Profit Attributable to Shareholders of NTT DATA	27.7	21.2	-23.2

4,367.4	4,430.0
3,172.4	3,210.0
1,195.0	1,220.0
885.4	884.0
463.9	
183.9	
237.6	
309.6	336.0
7.1	7.6
-60.9	-81.0
248.6	255.0
114.7	118.0
133.9	137.0

Capital Expenditures	114.8	126.8	+10.4
Depreciation and Amortization/Loss on Disposal of Property and Equipment and Intangibles ^(*3)	70.5	73.3	+3.9

657.4	565.0
281.8	304.0

(*1) The FYE3/2025 forecasts for new orders received and order backlog do not include figures for the data center business (DC Business).

(*2) "Income Tax Expense and Others" includes "income tax expense" and "profit attributable to non-controlling interests."

(*3) The figures for FYE 3/2020 and later are calculated excluding lease depreciation expenses.

Consolidated Net Sales

Details of Consolidated Net Sales (to Clients Outside the NTT DATA Group)

(Billions of Yen)

		Q1 FYE3/2024 (Apr.-Jun.)	Q1 FYE3/2025 (Apr.-Jun.)	FYE3/2024 Results (Full Year)	FYE3/2025 Forecasts (Full Year)
Japan		396.4	413.7	1,718.4	1,780.0
Re-post	Public & Social Infrastructure	120.3	132.4	568.6	650.0
	Central Government and Related Agencies, Local Government, and Healthcare	62.7	80.0	323.5	395.0
	Telecom and Utility	32.5	27.7	131.2	131.0
	Financial	138.0	139.6	575.5	576.0
	Major Financial Institutions	53.4	54.5	223.8	233.0
	Regional Financial Institutions, Cooperative Financial Institutions	44.7	43.4	180.2	165.0
	Financial Infrastructure/Network Services, Insurance	35.5	36.8	150.4	158.0
	Enterprise	119.9	121.9	491.7	523.0
	Manufacturing and Services	21.2	26.7	91.0	113.0
	Retail and Consumer Packaged Goods	27.8	27.1	105.8	125.0
Consulting and Payments	71.0	68.1	294.9	285.0	
Overseas	615.5	695.0	2,636.3	2,640.0	

Net Sales by Products and Services (to Clients Outside the NTT DATA Group)

Consulting	121.0	143.3	537.6	550.0
Integrated IT Solution	170.3	168.4	688.2	700.0
System & Software Development	168.9	184.1	777.4	790.0
Maintenance & Support	248.8	276.0	1,034.3	1,040.0
Data Center ^{(*1)(*2)}	56.1	93.1	281.4	300.0
Communication Terminal Equipment Sales, etc. and others ^(*1)	249.7	247.3	1,048.5	1,050.0
Net Sales by Products and Services Total	1,015.0	1,112.1	4,367.4	4,430.0

(*1) With the transition to a new global operating structure in April 2024, the classification has been changed to "Data Center" and "Communication Terminal Equipment Sales, etc. and others" from FY3/2025. The "FYE3/2024 Results" shows figures after reclassification.

(*2) Mainly consists of the figures for the data center business operated by Global Technology Services Unit.

Consolidated New Orders Received and Order Backlog

Details of Consolidated New Orders Received (to Clients Outside the NTT DATA Group)

(Billions of Yen)

		Q1 FYE3/2024 (Apr.-Jun.)	Q1 FYE3/2025 (Apr.-Jun.)	FYE3/2024 Results (Full Year)	FYE3/2025 Forecasts (Full Year)
Japan		391.4	464.1	1,646.7	1,650.0
Re-post	Public & Social Infrastructure	164.5	220.8	675.1	657.0
	Central Government and Related Agencies, Local Government, and Healthcare	101.6	158.2	432.5	409.0
	Telecom and Utility	28.6	22.1	118.2	124.0
	Financial	127.8	132.9	527.7	530.0
	Major Financial Institutions	47.0	60.2	226.8	247.0
	Regional Financial Institutions, Cooperative Financial Institutions	56.3	43.6	199.0	167.0
	Financial Infrastructure/Network Services, Insurance	20.5	21.9	81.5	91.0
	Enterprise	82.8	93.9	381.3	405.0
	Manufacturing and Services	12.6	26.7	78.2	106.0
	Retail and Consumer Packaged Goods	23.3	25.0	92.3	114.0
Consulting and Payments	46.9	42.1	210.9	185.0	
Overseas ^(*1)	602.9	997.2	3,124.3	Excl. DC Business 2,670.0	

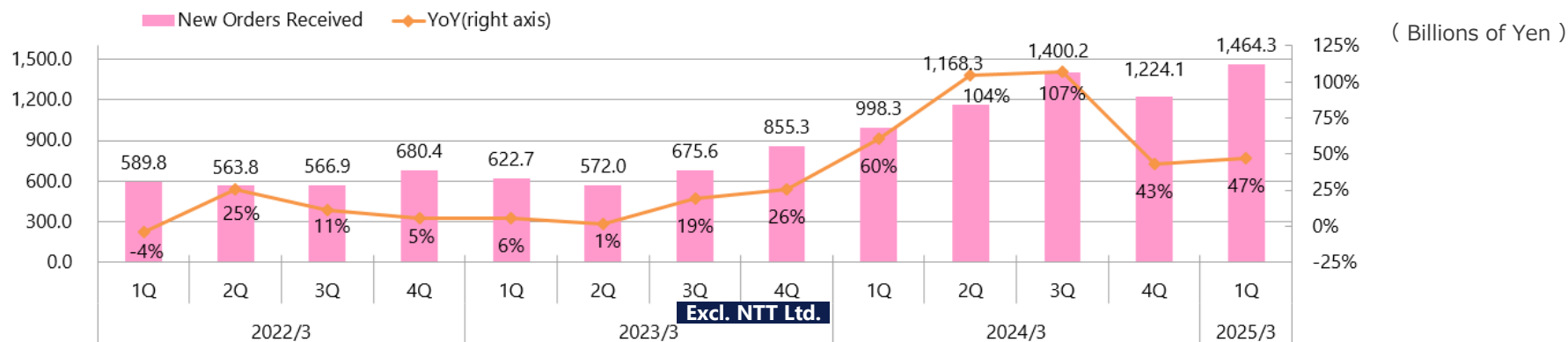
Details of Consolidated Order Backlog

Order Backlog ^(*1)		5,050.8	6,541.7	5,859.6	Excl. DC Business 4,263.0
Re-post	Japan	1,673.5	1,866.2	1,764.1	1,871.0
	Public & Social Infrastructure	609.1	771.0	677.3	689.0
	Financial	864.3	888.9	883.3	910.0
	Enterprise	172.5	178.8	177.5	181.0
	Overseas ^(*1)	3,373.1	4,671.4	4,090.5	Excl. DC Business 2,374.0

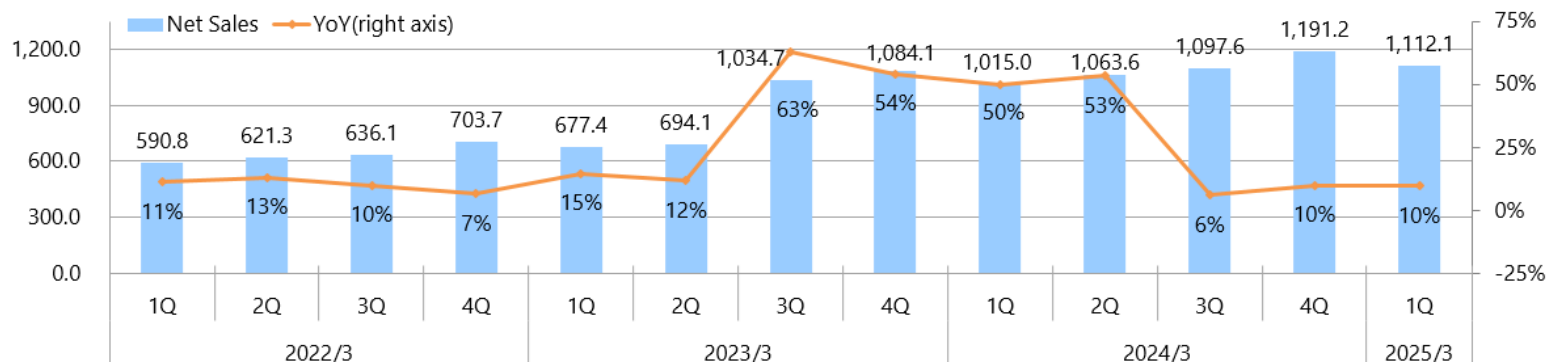
(*1) The FYE3/2025 forecasts for new orders received and order backlog do not include figures for the data center business (DC Business).

Trends in Quarter (Consolidated)

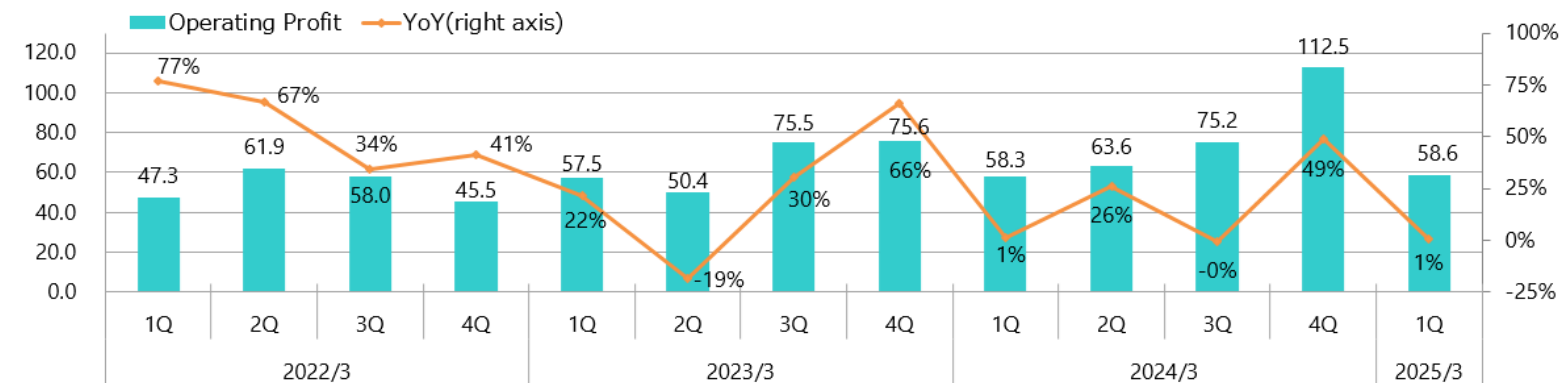
■ New Orders Received(*)



■ Net Sales



■ Operating Profit



(*) NTT Ltd. has been consolidated since Q3 FYE3/2023. Net sales and operating profit include NTT Ltd. from Q3 FYE3/2023. New orders received of NTT Ltd. is excluded from the figures for FYE3/2023, and is included from FYE3/2024.

Consolidated Statement of Financial Position

Breakdown items are reposted information

(Billions of yen)

	As of March 31, 2024	As of June 30, 2024	Difference from the end of the previous fiscal year (Amount)
Current assets	2,433.0	2,517.8	+84.8
Cash and cash equivalents	431.8	517.2	+85.5
Trade and other receivables	1,283.4	1,158.8	-124.6
Inventories	51.2	66.6	+15.3
Assets held for sale	4.5	0.4	-4.1
Non-current assets	4,786.5	5,082.8	+296.3
Property, plant and equipment	1,914.4	2,062.2	+147.8
Intangible assets	693.7	707.4	+13.7
Goodwill	1,321.8	1,439.9	+118.1
Deferred tax assets	234.9	235.6	+0.7
Total assets	7,219.4	7,600.6	+381.1
Current liabilities	2,513.9	2,827.2	+313.3
Trade and other payables	459.8	419.4	-40.4
Contract liabilities	480.7	490.5	+9.8
Bonds and borrowings	755.8	1,109.4	+353.6
Non-current liabilities	1,925.1	1,852.1	-73.0
Bonds and borrowings	1,419.5	1,332.8	-86.7
Lease liabilities	206.1	212.8	+6.7
Total liabilities	4,439.0	4,679.3	+240.3
Equity attributable to shareholders of NTT DATA	1,719.2	1,805.0	+85.8
Non-controlling interests	1,061.2	1,116.3	+55.1
Total equity	2,780.4	2,921.3	+140.9
Total liabilities and equity	7,219.4	7,600.6	+381.1
[Repost] Balance of interest-bearing debt	2,175.3	2,442.2	+266.9

NTT DATA